CORPORATE MEETINGS AND INCENTIVES

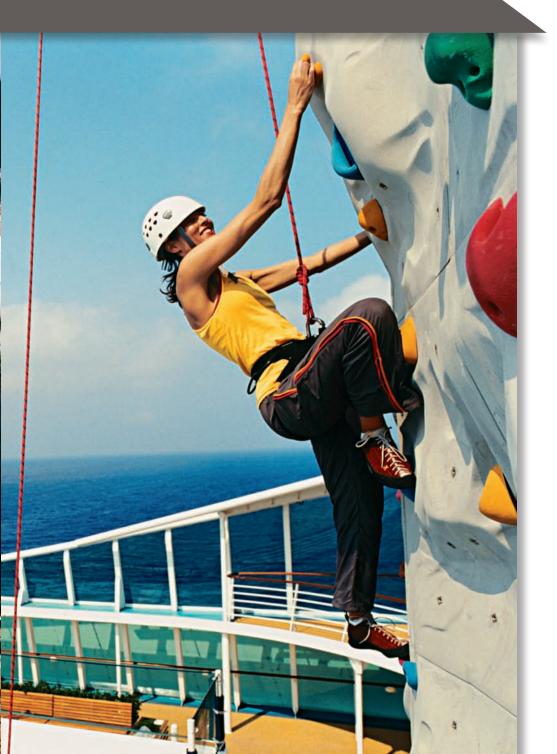
The ultimate off-site destination



NO OTHER VENUE OFFERS BETTER VALUE, EASIER PLANNING OR A



MORE INCREDIBLE EXPERIENCE.



1 YOUR CFO WILL BE ECSTATIC.

On a Royal Caribbean International[®] cruise, most meals and amenities are included. Compare that with the à la carte pricing of land-based hotels and resorts where the charges keep adding up. For the person in your company who's watching the bottom line, it's the best value anywhere. Period.

2 YOUR PLANNER WILL BE RELIEVED.

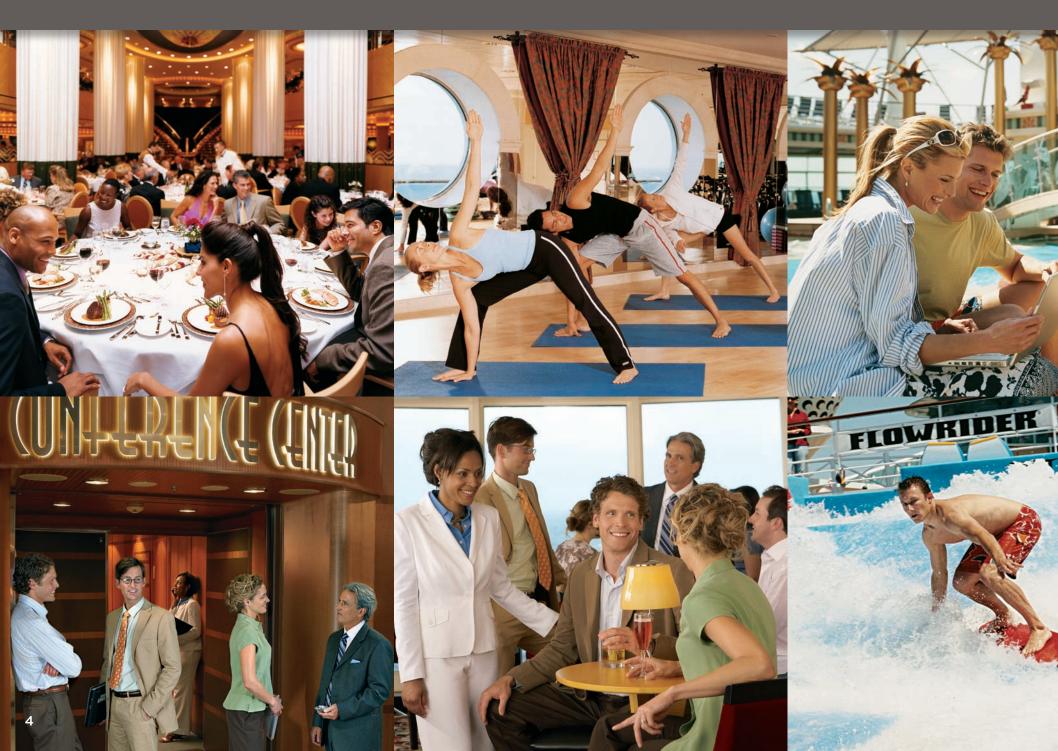
Once your company books a cruise, the job of planning is just about over. Meals? Already taken care of. Activities and entertainment? Done. Production and décor? Covered. And our coordinators will work with you to further enhance your program.

3 YOUR EMPLOYEES WILL BE THRILLED.

There's no trip that builds better employee morale than a Royal Caribbean International cruise. It provides a unique and stimulating environment where your colleagues can work together and play together. In addition to exhilarating activities, great dining, and spectacular sunsets, there's the added bonus of visiting exotic ports of call. (Which means much more interesting souvenirs on their desks when they get back to the office.)

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TWO LITTLE WORDS THAT MAKE OUR CRUISES IRRESISTIBLE:



IT'S INCLUDED.



ENJOY ALL THIS

From fine dining to casual dining. Rock climbing to ice skating. Broadway shows to nightclubs. There's plenty to do and see on a Royal Caribbean International cruise without ever having to reach for your wallet.

Complimentary Dining Options

- Main Dining Room
- Windjammer Café
- Café Promenade
- Sorrento's Pizzeria
- Vitality Café
- Park Café
- Wipe Out Café
- Room Service*

Entertainment

- Broadway-style Musicals
- Amazing aquatic shows in
- the new AquaTheater⁺
- Ice Shows in Studio B⁺
 Musical Stage Productions
- Casino RoyalesM
- Themed Bars —
- Boleros, Schooner Bar, Vintages, Viking Crown Lounge
- Royal Promenade Parades and events[†]
- Night Clubs

VitalitysM Day Spa & Fitness Center

Work up a sweat on our state-ofthe-art cardiovascular equipment or set your own pace on our outdoor track. For the ultimate stress relief try the whirlpools in the Solarium or relax in our sauna or steam room.

Onboard Activities

- Rock Climbing Wall
- FlowRider®[†]
- Zip Line⁺
- Ice skating[†]
- Inline skating track⁺
- Running/walking track

Pools and whirlpools Gift shops & boutiques

• Miniature Golf & Golf Simulator

Basketball & Volleyball Courts

• H2O Zone — Family water park⁺

- Wine tasting
- Cooking demonstrations
- Adventure Ocean® Youth Program
- Karaoke
- Bingo
- Boxing ring⁺
- Carousel[†]
- Casino Royale[™]

Complimentary Meeting Spaces

Choose from a variety of function and meeting venues. We can accommodate anywhere from 16-1400 guests.

- Largest percentage of public space dedicated to meeting facilities in the cruise industry
- Only cruise line with dedicated conference facilities on all ships and at no extra cost
- Various set-up styles available, from boardroom to classroom to theater to reception-style
- Complimentary audio/visual equipment
- State-of-the art multimedia technology
- Full catering services
- Onboard Group Coordinator to ensure you have everything you need

Features listed vary by ship *Charges apply during 12am - 5am †Available on Select Ships

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COMPARE OUR CRUISES TO LAND-BASED HOTELS AND RESORTS. (ACTUALLY,



THERE IS NO COMPARISON.)



CRUISE VS. LAND

For an example of what's included in the price of your cruise see our chart below. It also highlights the advantages of a cruise over a land-based event.

Royal Interr	Land-based Hotel/Resort			
YES	Dedicated Corporate Meeting & Incentive Sales Team	YES		
YES	Group Coordinator/ Conventions Services Manager	YES		
YES	Fully equipped fitness center	SOMETIMES		
YES	Invigorating day spa	SOMETIMES		
YES	Daily activities and events	SOMETIMES		
YES	Live music, comedy shows	SOMETIMES		
YES	Full casino	SOMETIMES		
YES	Complimentary casual and fine dining	NO		
YES	Complimentary cafés, pizzeria & ice-cream bar	NO		
YES	Complimentary Room Service*	NO		
YES	Jogging track & sports deck	NO		
YES	FlowRider®, Rock Climbing Wall, mini golf course, ice-skating rink & stage productions	NO		
YES	Complimentary meeting & function space	NO		
YES	Complimentary State-of-the-Art audio visual equipment	NO		
YES	Catered refreshment breaks [†]	NO		
YES	Photography services ⁺	NO		
Featu	res listed varv by ship			

Features listed vary by ship

* Charges apply during 12 a.m. and 5 a.m.

⁺ Fees apply

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THE WORLD'S MOST INNOVATIVE CRUISE LINE. THE WORLD'S MOST IMPR



ESSIVE BUSINESS ENVIRONMENT.



MEETINGS MADE GREAT

Royal Caribbean International has invested as much accommodating business as it has accommodating pleasure. Our meeting facilities are sleek, modern spaces that can handle everything from a small board retreat to a company-wide presentation. We also provide round-the-clock personal assistance to make sure every meeting and event runs smoothly.

- Complimentary meeting and function space venues
- Business center
- Internet café
- Wi-Fi hotspots onboard
- Internet connectivity in staterooms*
- Cell phone connectivity
- Ship to shore communications
- Royal Connect, stay connected with an onboard iPhone^{*†}
- Onboard Group Services Coordinator available 24/7

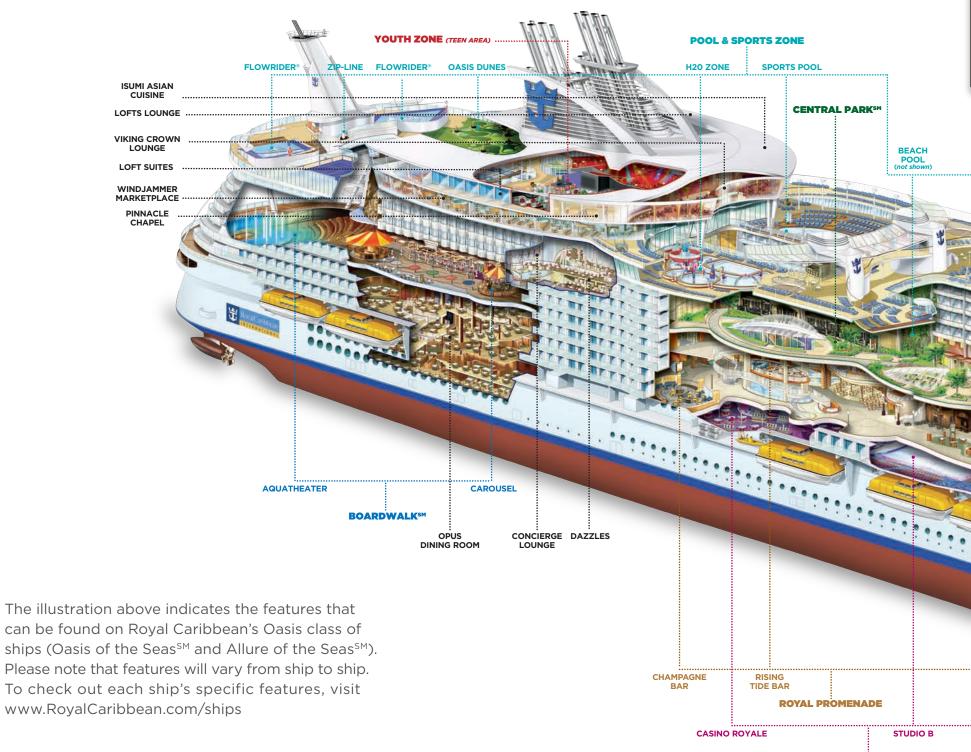
*Not available on all ships. ⁺Royal Connect is limited to onboard use only. Fees apply. The iPhone® is a registered trademark of Apple, Inc., registered in the U.S. and other countries.

AV equipment at no charge:

- AMX touch panels
- Monitors, VCRs and DVD players
- Microphones
- Podiums
- LCD and overhead projectors
- Video Walls
- Tele-conferencing
- Plasma Screen TVs
- Sound and Lighting

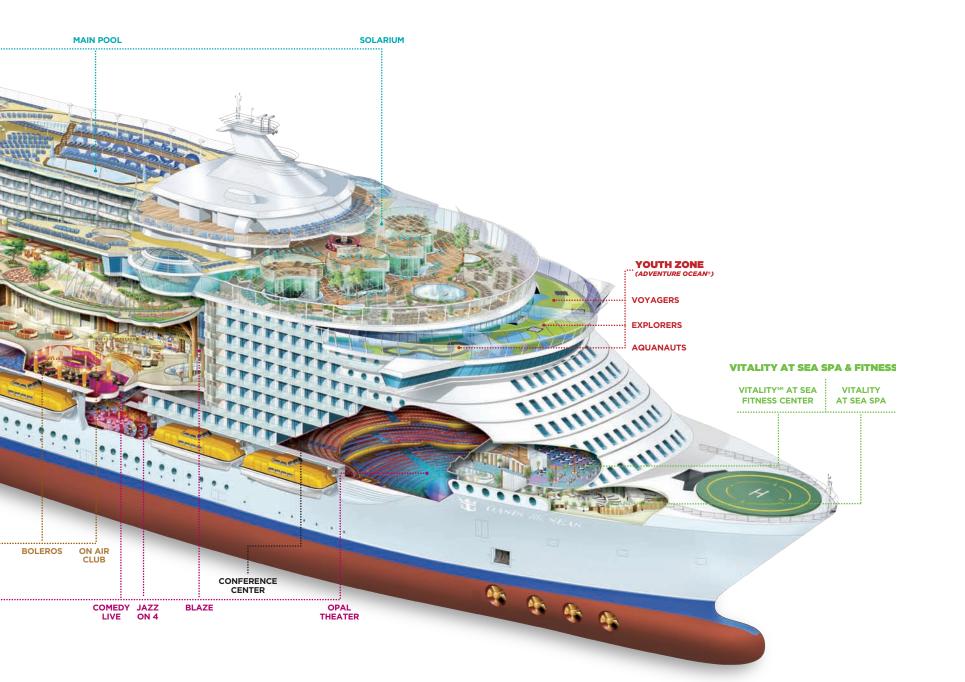
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ENTERTAINMENT PLACE

DESIGNED LIKE NO OTHER SHIPS IN THE WORLD.



A FLEET UNMATCHED IN THE INDUSTRY.

OASIS CLASS



Allure of the Seas[™] Oasis of the Seas[™]

These revolutionary new ships are truly floating cities, employing a novel concept of imaginatively themed neighborhoods where you'll find all the features of our Freedom and Voyager class plus so much more. The Central Park neighborhood, for instance, has actual trees, garden paths and al fresco dining. The Boardwalk neighborhood offers a full-sized Carousel and an outdoor AquaTheater, which is flanked by not one, but two Rock Climbing Walls. Learn more at www.OasisoftheSeas.com

- Central Park Neighborhood
- Royal Promenade (with new Mezzanine level)
- Three-level Opus Dining Room
- Rising Tide (levitating bar)
- Vitality® at Sea Spa & Fitness
- 24 dining options, including 4 specialty dining restaurants, Seafood Shack and Johnny Rockets®
- Loft Suites
- Boardwalk- and Central Park-view staterooms
- Casino Royale^s™
- Onboard Zip-line
- Two FlowRiders®
- Two onboard Rock Climbing Walls
- Ice-skating rink
- Adventure Ocean® Youth Program

FREEDOM CLASS



Freedom of the Seas® Independence of the Seas® Liberty of the Seas®

Meet the most imaginative ships in the world. They come complete with tons of industry leading features, including a surf simulator, H2O Zone and larger staterooms with flat-screen televisions.

- Onboard Rock Climbing Wall
- Casino Royale^{s™}
- Royal Promenade
- Ice-skating rink
- Mini-golf course
- Solarium adult-only pool
- H20 Zone
- Flat-screen TVs in every stateroom
- $\bullet \ \mathsf{FlowRider}{\mathbb{R}}$
- Portofino, Italian restaurant
- Chops Grille®, steakhouse restaurant
- Sorrento's Pizzeria
- Pool deck and whirlpools
- Broadway-style theater
- Fitness Center and Day Spa
- Full-court basketball on our Sports Deck
- Johnny Rockets®
- Boxing ring
- Vintages, our wine bar at sea
- Three-story dining room
- Adventure Ocean® Youth Program

VOYAGER CLASS



Adventure of the Seas® Explorer of the Seas® Mariner of the Seas® Navigator of the Seas® Voyager of the Seas®

The Voyager Class of ships has everything from Rock Climbing Walls, miniature-golf courses and ice-skating rinks to specialty restaurants and bustling boulevards lined with shops and cafés.

- Onboard Rock Climbing Wall
- Casino Royale^s[™]
- Royal Promenade
- Ice-skating rink
- Mini-golf course
- Solarium adult-only pool
- Three-story dining room
- Portofino, Italian restaurant
- Chops Grille®, steakhouse restaurant*
- Johnny Rockets®
- Pool deck and whirlpools
- Vintages our wine bar at sea*
- Broadway-style theater
- Café Promenade and Seattle's Best Coffee®
- Fitness Center and Day Spa
- Adventure Ocean® Youth Program
- $^* \textsc{Only}$ on Mariner of the Seas $\ensuremath{\mathbb{R}}$ and Navigator of the Seas $\ensuremath{\mathbb{R}}$

RADIANCE CLASS



Jewel of the Seas® Radiance of the Seas® Serenade of the Seas® Brilliance of the Seas®*

With more open space, balconies and glass than other cruise ships, the Radiance Class might just make you forget you're on a cruise ship.

- Casino Royale^{s™}
- Solarium adult-only pool with retractable glass roof
- Glass elevators facing the ocean
- Mini-golf course
- Two-story dining room
- Portofino, Italian restaurant
- Chops Grille®, steakhouse restaurant
- Seaview Café, casual dining
- Pool deck and whirlpools (and kids' area)
- Self-leveling pool tables
- Café Latté-tudes[™] (Seattle's Best Coffee®)
- Fitness Center and Day Spa
- Basketball court on our Sports Deck
- Adventure Ocean® Youth Program

*Brilliance of the Seas® is operated by RCL (UK) Ltd., a subsidiary of Royal Caribbean Cruises, Ltd.

VISION CLASS



Enchantment of the Seas® Grandeur of the Seas® Rhapsody of the Seas® Legend of the Seas® Splendour of the Seas® Vision of the Seas®

With themed dining rooms, lounges, a casino and Solarium, this class of cruise ships has something to excite everyone.

- Onboard Rock Climbing Wall
- Casino Royale^{s™}
- Solarium adult-only pool with sliding glass roof
- Kids' splash pool**
- Mini-golf course*
- Two-story dining room
- Windjammer Café, casual dining
- Chops Grille[®], Steakhouse Restaurant**
- Pool deck and whirlpools
- World-class nightclub
- Broadway-style theater
- Café Latté-tudes[™] (Seattle's Best Coffee®)
- Fitness Center and Day Spa
- Adventure Ocean® Youth Program

*Only on Legend of the Seas® and Splendour of the Seas® **Only on Enchantment of the Seas®

SOVEREIGN CLASS



Majesty of the Seas[®] Monarch of the Seas[®]

These ships provide the complete cruising experience for all members of the family in a relaxing and intimate environment.

- Onboard Rock Climbing Wall
 Casino RoyalesM
- Spectacular dining rooms
- Windjammer Café, casual dining
- Pool deck and whirlpools
- World-class nightclub
- Broadway-style theater
- Boleros, a Latin-themed lounge
- Café Latte-tudes[™] (Seattle's Best Coffee®)
- Fitness Center and Day Spa
- Basketball court on our Sports Deck
- Adventure Ocean® Youth Program
- Jade Sushi Restaurant*
- Johnny Rockets®**

*Only on Monarch of the Seas® **Only on Majesty of the Seas®

STATEROOMS SO COMFORTABLE, YOU'LL LOOK FORWARD TO



RETURNING EVERY NIGHT.



ROOM TO RELAX

Royal Caribbean International has brought unmatched luxury and comfort to cruise stateroom accommodations. They're more than just places to sleep, they're carefully designed environments where you can kick back, stretch out and unwind — whether you're in a suite or an interior stateroom.

Staterooms offer:

- Luxurious bedding fleet wide
- Complimentary Room Service*
- Around the clock Stateroom Attendant
- Nightly turn down service
- Interactive TV, Movies & Cable Programming
- Laundry Service
- Flowers and special occasion decorations
- Safes, hair dryers and voice mail service
- Upgraded Suite Amenities
 - Tea and Coffee service
 - Complimentary wine, fruit plates, water
 - Pillow menu, binoculars, flat screen TV
 - Special Sea Pass card
 - In-Suite Private Parties

*Charges apply during 12 a.m. and 5 a.m.





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WHEN WE BUILD A SHIP, WE MAKE PLENTY OF ROOM FOR



CLEW

Studio B

Conference Center

Boardroom

BUSINESS.

FIND YOUR SPACE

- Largest percentage of public space dedicated to meeting facilities in the cruise industry
- Only cruise line with dedicated conference facilities on all ships and at no cost
- Full catering services
- Complimentary equipment: DVD, VCR, Monitors, Screens, LCD Projectors, Flip Charts

- State of the art multimedia technology: Video Walls, Tele-Conferencing, Plasma Screen TVs, AMF Panels, Sound and Lighting
- There are also additional venues available for private group functions

Whether you have a group of 16 or 1,400 guests, Royal Caribbean International has the meeting facilities to accommodate your organization's needs.

	OASIS CLASS	FREEDOM CLASS	VOYAGER CLASS	RADIANCE CLASS	VISION CLASS	SOVEREIGN CLASS		
GUEST CAPACITY	5,402	3,634	3,114	2,112	1,802	2,356		
MAIN THEATER	1,394	1,281	1,362	915	881	1,065		
COCKTAIL LOUNGE WITH DANCE FLOOR	150 SEATED 200 STANDING	350 SEATED 500 STANDING	350 SEATED 500 STANDING	300 SEATED 450 STANDING	500 SEATED 600 STANDING	520 SEATED 600 STANDING		
STUDIO B	775	900	900	N/A	N/A	N/A		
BOARD ROOM	N/A	N/A	20	N/A	N/A	N/A		
SCREENING ROOM	N/A	58	60	53	53	N/A		
CONFERENCE CENTERS								
CONFERENCE ROOM A	60	100	100	24	24	75		
CONFERENCE ROOM B	81	80	80	30	30	75		
CONFERENCE ROOM C	126	80	80	50	50	75		
CONFERENCE ROOM D	102	100	100	50	50	N/A		
TOTAL CONFERENCE SPACE CAPACITY	369	360	360	154	154	105		

YOUR BUSINESS IS UNIQUE. OUR CUSTOMIZATION OPTIONS ENSURE YOUR MEETING IS TOO.



MAKE IT YOUR OWN

Part of making a meeting or incentives program memorable is making sure it is unmistakably yours. Royal Caribbean International helps you put your stamp on a cruise with a customization program that lets you do everything but rename the ship after your company.

- Private receptions
- Award ceremonies
- Beverage package options
- Specialty dining group reservation & venue "buy out's" available
- Company logo options: menus, daily activity programs, seapass card, stateroom door plaques, etc.
- Customized Group Shore Excursions kayaking, sailing, golf, duty free shopping tours, etc.
- Team building activities onboard and on-shore
- Private television channel in stateroom
- Banners and Flyovers
- Stateroom amenities/turn down gifts

And much more...with Royal Caribbean International, anything is possible!

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www.RoyalCaribbeanIncentives.com or contact your Travel Professional

THE INDIVIDUAL INCENTIVE PROGRAM THAT NOT ONLY REWARDS GOOD WORK, BUT ALSO INSPIRES IT.

ROYAL INCENTIVE REWARDSSM

Our **Individual Incentive Cruise Certificate Program** does wonders for company morale. In fact, of all the incentives a company can offer, none has a more positive, lasting effect than a Royal Caribbean International cruise. Not only will your employees delight in the time they spend on our ships, but they'll also return to the office in high spirits, re-energized and ready to do their best work.

If the goal of incentive travel is to inspire your staff to greatness, a Royal Caribbean International cruise is the best investment you can make, and the most enticing carrot you can offer.

Take a moment to view some of the highlights of our Program:

- Choose from a wide range of certificates at various price points something for every budget
- Certificates offer a wide variety of departure ports, itineraries, ships, nights and stateroom accommodations
- No minimum or maximum number of certificates required
- Limited blackout dates
- Certificates are upgradeable and transferable
- Certificates have no expiration date
- We handle the fulfillment, redemption and reservation process so you don't have to, making this turnkey program hassle free and easy to implement



OUR SHIPS ARE WAITING NEARBY TO TAKE YOU FAR AWAY.





THE LEADER IN SAILING THE SEAS IS COMMITTED TO **PROTECTING THEM.**





OUR PLEDGE

We are all dependent on the health of the world's waters. But because Royal Caribbean International makes its living by navigating the oceans, we have a special responsibility. That's why we created our "Save The Wayes" program. It establishes a set of principles that guides the actions of the people in our company, from the executives in the boardroom to each member of every crew in our fleet.

SAVE THE WAVES



PRINCIPLE #1 Reduce, reuse, recycle Reduce the generation of waste material, reuse and recycle wherever possible, and properly dispose of remaining wastes.

PRINCIPLE #2 Nothing may be thrown overboard. Nothing. Both our crew and our guests are instructed in the importance of pollution prevention.

PRINCIPLE #3 (ABC) Above and beyond compliance. Through a combination of strict company practices and innovative technologies, we are able to go above and beyond current required regulations.

PRINCIPLE #4 Continuous improvement. We never stop trying to reduce our environmental impact. Today, the typical "water footprint" for a person living in America is 80 to 100 gallons a day. But on Royal Caribbean International ships we have been able to cut that almost in half.

THE OCEAN FUND



In 1996, we established the Ocean Fund. It has awarded over 10 million dollars in grants to more than 60 conservation organizations that support marine conservation projects relating to ocean science, climate change, species protection and the creation of new technologies.

Go to www.royalcaribbean.com/stewardshipreport to learn more about our efforts to protect the environment.

> 1.800.762.0458 www.RoyalCaribbeanIncentives.com or contact your Travel Professional

The ultimate off-site destination awaits you. Check out this informative DVD to see more.

For more information, contact your Travel Professional, call our Corporate Sales Manager at 1.800.762.0458 or visit www.RoyalCaribbeanIncentives.com



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INTERNATIONAL

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